



Republic of the Philippines  
 Supreme Court  
 Manila

THIRD DIVISION

HERLYN SABAY FERRER,  
 Petitioner,

G.R. No. 272830

Present:

- versus -

CAGUIOA, *Acting C.J.*,  
*Chairperson*,  
 INTING,  
 GAERLAN,  
 DIMAAMPAO, and  
 SINGH, *JJ.*

GENPACT LLC and TIGER  
 TYAGARAJAN,  
 Respondents.

Promulgated:

FEB 24 2026  
 M2PDCB-H

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DECISION

GAERLAN, *J.*:

For the resolution of this Court is the Petition for Review on *Certiorari*<sup>1</sup> under Rule 45 of the Rules of Court filed by petitioner Herlyn Sabay Ferrer (Ferrer), assailing the Decision<sup>2</sup> dated October 7, 2023 and the Resolution<sup>3</sup> dated January 25, 2024 of the Court of Appeals (CA) in CA-G.R. SP No. 166118. The CA affirmed the Decision<sup>4</sup> dated October 31, 2019 and the Resolution<sup>5</sup> dated February 28, 2020 of the National Labor Relations Commission (NLRC), affirming the Decision<sup>6</sup> dated April 17, 2019 of the

<sup>1</sup> *Rollo*, vol. 1, pp. 13–37.

<sup>2</sup> *Id.* at 42–51. Penned by Associate Justice Nina G. Antonio-Valenzuela and concurred in by Associate Justices Jose Lorenzo R. Dela Rosa and Mary Charlene V. Hernandez-Azura of the Special Eleventh Division, Court of Appeals, Manila.

<sup>3</sup> *Id.* at 53–54. Penned by Associate Justice Nina G. Antonio-Valenzuela and concurred in by Associate Justices Jose Lorenzo R. Dela Rosa and Mary Charlene V. Hernandez-Azura of the Former Special Eleventh Division, Court of Appeals, Manila.

<sup>4</sup> *Id.* at 123–137. Penned by Commissioner Mary Ann. F. Plata-Daytia and concurred in by Presiding Commissioner Grace M. Venus and Commissioner Leonard Vinz O. Ignacio of the Fourth Division, National Labor Relations Commission.

<sup>5</sup> *Id.* at 140–143.

<sup>6</sup> *Id.* at 272–281. Signed by Labor Arbiter Raphael Kenneth E. Ybañez.

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Labor Arbiter (LA), dismissing Ferrer's Complaint<sup>7</sup> for Constructive Dismissal.

### Factual Antecedents

The instant case stemmed from a complaint filed by Ferrer against respondents Genpact LLC (Genpact) and Tiger Tyagarajan (Tyagarajan) for illegal dismissal; non-payment of salary, overtime pay, holiday pay, holiday premium, rest day premium, service incentive leave, night shift differential, and separate pay, with concomitant claim for damages and attorney's fees.<sup>8</sup>

Ferrer alleged that she began working for Genpact on September 28, 2016 as a Process Associate, as shown by her Appointment Letter<sup>9</sup> dated September 9, 2016. She claimed that the working environment at Genpact was undesirable, stating that her coworkers bullied, insulted, and humiliated her.<sup>10</sup> She further asserted that Genpact assigned her additional tasks outside her regular workload and that her daily reports and office files were hacked, edited, and deleted.<sup>11</sup> Despite reporting these incidents, Ferrer asserted that no action was taken by Genpact.<sup>12</sup>

On September 5, 2017, Ferrer submitted a letter<sup>13</sup> informing Genpact of her decision to resign.<sup>14</sup> Genpact accepted her resignation through a letter<sup>15</sup> dated October 3, 2017.<sup>16</sup>

On November 26, 2018, Ferrer filed the above complaint before the LA, maintaining that she was illegally dismissed, as her experiences at Genpact rendered continued employment impossible, unreasonable, and unlikely.<sup>17</sup>

In their Position Paper, Genpact and Tyagarajan confirmed that Ferrer was hired as a Process Associate, through an Appointment Letter.<sup>18</sup> They stated that on September 5, 2017, Ferrer submitted a letter to the Human Resources Department of Genpact, informing of her resignation. Genpact accepted her resignation through a letter dated October 3, 2017.<sup>19</sup>

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<sup>7</sup> *Id.* at 199.

<sup>8</sup> *Id.* at 43, CA Decision.

<sup>9</sup> *Id.* at 160–165, Appointment Letter.

<sup>10</sup> *Id.* at 43, CA Decision.

<sup>11</sup> *Id.*

<sup>12</sup> *Id.*

<sup>13</sup> *Id.* at 192.

<sup>14</sup> *Id.* at 43.

<sup>15</sup> *Id.* at 193.

<sup>16</sup> *Id.* at 43.

<sup>17</sup> *Id.*

<sup>18</sup> *Id.*

<sup>19</sup> *Id.*

Genpact and Tyagarajan further claimed that on January 25, 2018, Ferrer received her final pay in the total amount of PHP 20,843.01, through Banco de Oro (BDO) Check No. 0001122813, dated December 8, 2017, and that she executed a quitclaim<sup>20</sup> on the same date.<sup>21</sup> According to the Final Pay Computation, dated February 14, 2019,<sup>22</sup> the amount paid already covered her unpaid salaries, overtime pay, unused leave benefits, 13th month pay, and tax refund.<sup>23</sup>

They also alleged that after Ferrer's resignation, and to their surprise, she posted libelous statements against the company on two occasions—on July 11, 2018<sup>24</sup> and November 6, 2018<sup>25</sup>—through the Indian Complaint Board Forum, accusing Genpact of inserting microchips into employees' bodies to control their mental health and work efficiency.<sup>26</sup> According to them, Ferrer's filing of her complaint on November 26, 2018, or over a year after her resignation, underscores the baselessness of her claim.<sup>27</sup>

Genpact and Tyagarajan maintained that Ferrer was not dismissed but voluntarily resigned from her employment, and that she failed to present evidence showing that she was subjected to any pressure, condition, or circumstance that compelled her to resign.<sup>28</sup> They argued that both Ferrer's resignation letter and the belated filing of the complaint contradicted her claim of illegal dismissal.<sup>29</sup> Finally, Genpact and Tyagarajan asserted that Ferrer was not entitled to her monetary claims, as her final pay had already been fully settled and she had executed a quitclaim.<sup>30</sup>

### **The Ruling of the LA**

In a Decision dated April 17, 2019, the LA dismissed the complaint for lack of merit and ruled that Ferrer did not adduce any evidence to prove that Genpact had terminated Ferrer's employment, or that by Genpact's acts, Ferrer's continued employment had been rendered impossible, unreasonable, or unlikely.<sup>31</sup> Anent the change in her work assignments, the LA found that it was clearly stated in Ferrer's employment contract that she will be expected to attend office as assigned to her by the supervisors.<sup>32</sup> With regard Ferrer's

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<sup>20</sup> *Id.* at 395.

<sup>21</sup> *Id.* at 44.

<sup>22</sup> *Id.* at 393.

<sup>23</sup> *Id.* at 44.

<sup>24</sup> *Id.* at 396.

<sup>25</sup> *Id.* at 397–401.

<sup>26</sup> *Id.* at 44.

<sup>27</sup> *Id.*

<sup>28</sup> *Id.*

<sup>29</sup> *Id.*

<sup>30</sup> *Id.*

<sup>31</sup> *Id.*

<sup>32</sup> *Id.*

other money claims, the same were likewise dismissed for failure to prove entitlement thereto.<sup>33</sup>

Thus, the decretal portion of the ruling states:

*IN VIEW OF THE FOREGOING, the instant complaint of Complainant-Herlyn Sabay Ferrer is hereby **DISMISSED** for lack of merit.*

*Respondents' counterclaim is hereby **DENIED** for lack of merit.*

*Complainant's motion for production, inspection and examination of her 201 File Personnel File, submission of the original notarized copy of quit claim, summary of salaries, and time records in the possession of Respondents is **DENIED**. Complainant's motion to revive compromise negotiation is also **DENIED**.*

**SO ORDERED.**<sup>34</sup> (Emphasis and italics in the original)

Consequently, Ferrer appealed to the NLRC, ascribing serious error on the part of the LA in ruling that she was not constructively dismissed and that she was not entitled to her money claims.<sup>35</sup>

### The Ruling of the NLRC

The NLRC, through its Decision<sup>36</sup> dated October 31, 2019, denied the Appeal, and affirmed the LA's ruling. It emphasized that the records show that Ferrer voluntarily resigned from her employment; therefore, there was no illegal dismissal to speak of.<sup>37</sup> The NLRC likewise denied Ferrer's money claims.<sup>38</sup>

Hence, the dispositive portion so provides:

**WHEREFORE**, premises considered, complainant's appeal is **DENIED** for lack of merit. Accordingly, the 17 April 2019 Decision of Labor Arbiter Raphael Kenneth E. Ybañez is hereby **AFFIRMED**.

Meanwhile, the Formal Notice of Withdrawal of Appearance of the Public Attorney's Office-Field Operations and Statistics Office as counsel for herein complainant is NOTED WITHOUT ACTION, it appearing that the same does not contain the express conformity of the complainant.

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<sup>33</sup> *Id.*

<sup>34</sup> *Id.* at 123--124, NLRC Decisio:..

<sup>35</sup> *Id.* at 128.

<sup>36</sup> *Id.* at 123-137.

<sup>37</sup> *Id.* at 132.

<sup>38</sup> *Id.* at 136.

**SO ORDERED.**<sup>39</sup> (Emphasis in the original)

The subsequent Motion for Reconsideration filed by Ferrer was denied in a Resolution<sup>40</sup> dated February 28, 2020. Aggrieved, Ferrer filed a petition for *certiorari* imputing grave abuse of discretion amounting to lack or excess of jurisdiction on the NLRC, when it ruled that Genpact did not illegally dismiss Ferrer.

### The Ruling of the CA

In the now assailed Decision,<sup>41</sup> the CA dismissed the Petition, holding that there was no illegal dismissal, because Ferrer did not prove that Genpact constructively dismissed her from employment.<sup>42</sup> It emphasized that the alleged bullying was committed by her coworkers, and not by Genpact.<sup>43</sup> Thus the bullying which allegedly led Ferrer to resign from work, was not the act of her employers.<sup>44</sup> With respect to Ferrer's monetary claims, the CA ruled that LA and the NLRC correctly dismissed the claims for holiday pay, overtime pay, service incentive leave pay, night shift differential pay, unused leaves benefits, and variable incentive credit.<sup>45</sup>

The dispositive portion of the Decision<sup>46</sup> dated October 17, 2023 reads:

**ACCORDINGLY**, absent grave abuse of discretion on the part of the NLRC, [W]e **DISMISS** the Petition for Certiorari[.]

**SO ORDERED.**<sup>47</sup> (Emphasis in the original)

Ferrer's consequent bid for reconsideration was denied in a Resolution<sup>48</sup> dated January 25, 2024.

Unyielding, Ferrer elevated the case before this Court via Petition for Review on *Certiorari*,<sup>49</sup> alleging that the CA gravely erred in ruling that the NLRC did not commit grave abuse of discretion amounting to lack of or in

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<sup>39</sup> *Id.* at 136.

<sup>40</sup> *Id.* at 140–143.

<sup>41</sup> *Id.* at 42–51.

<sup>42</sup> *Id.* at 47.

<sup>43</sup> *Id.*

<sup>44</sup> *Id.*

<sup>45</sup> *Id.* at 49.

<sup>46</sup> *Id.* at 42–51.

<sup>47</sup> *Id.* at 50.

<sup>48</sup> *Id.* at 53–54.

<sup>49</sup> *Id.* at 13–37.

excess of jurisdiction despite the totality of circumstances showing that Ferrer was constructively dismissed.<sup>50</sup>

Subsequently, Genpact and Tyagarajan filed a Comment, arguing the following: *first*, Ferrer's recourse is improper and must be denied; *second*, there was no grave abuse of discretion on the part of the NLRC; *third*, the NLRC correctly ruled that Ferrer's voluntary resignation did not amount to constructive dismissal; and *fourth*, Ferrer is not entitled to any monetary claims.

### Issue

For the resolution of this Court is the lone issue of whether Ferrer was constructively dismissed.

### The Court's Ruling

The Court rules in the negative. Ferrer failed to adduce any evidence of constructive dismissal, and the records instead show that she voluntarily resigned from employment.

In the main, Ferrer argues that she was forced to resign from her work due to Genpact's inaction on her complaint of relentless mass bullying perpetrated by her co-workers and supervisors.<sup>51</sup>

Constructive dismissal arises "when continued employment is rendered impossible, unreasonable or unlikely; when there is a demotion in rank and/or a diminution in pay; or when a clear discrimination, insensibility or disdain by an employer becomes unbearable to the employee."<sup>52</sup>

Relevantly, the test of constructive dismissal is whether a reasonable person in the employee's position would have felt compelled to give up his position under the circumstances. It involves an act that amounts to dismissal but is made to appear otherwise. However, bare allegations of constructive dismissal, unsupported by evidence on record, cannot be given credence.<sup>53</sup>

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<sup>50</sup> *Id.* at 22.

<sup>51</sup> *Id.* at 19, Petition for Review on *Certiorari*.

<sup>52</sup> *Tacis v. Shields Security Services*, 907 Phil. 456, 464-465 (2021) [Per J. Hernando, Third Division].

<sup>53</sup> *Bartolome v. Toyota Quezon Avenue, Inc.*, 952 Phil. 539, 552 (2024) [Per J. Lazaro-Javier, Second Division].

In contrast, resignation contemplates a voluntary severance of employment.

Resignation is the formal pronouncement or relinquishment of a position or office. It is the voluntary act of an employee, who is in a situation where he or she believes that personal reasons cannot be sacrificed in favor of the exigency of the service, and he or she has then no other choice but to disassociate himself or herself from employment. The intent to relinquish must concur with the overt act of relinquishment; hence, the acts of the employee before and after the alleged resignation must be considered in determining whether, he or she in fact, intended to terminate his or her employment. In illegal dismissal cases, it is a fundamental rule that when an employer interposes the defense of resignation, on them necessarily rests the burden to prove that the employee indeed voluntarily resigned.<sup>54</sup>

Guided by the foregoing legal principles, a careful review of the record shows that while Ferrer claimed that the persistent bullying by her coworkers compelled her to resign, she failed to adduce substantial evidence showing that Genpact was informed of the alleged acts and that it neglected or refused to take reasonable measures to address the same. Absent proof of employer's knowledge and inaction, Ferrer's claim of constructive dismissal cannot prosper.

Conversely, Genpact sufficiently established Ferrer's voluntary resignation. Particularly relevant herein is Ferrer's resignation letter<sup>55</sup> dated September 5, 2017:

September 5, 2017

Human Resources Dept.  
GENPACT Services LLC  
Cyberpod 1, Eton Centris  
Quezon Ave., Quezon City

To: HRD Personnel/Managers

Sir/Ma'am,

Please accept this letter as notification that I, Herlyn S. Ferrer – Process Associate of Foods Service (Tyson/Hillshire) under Ms. Joyce Anne Peregrino (Team Leader) is [sic] resigning from the office effective September 5, 2017. This resignation was tendered due to some integrity and privacy issue between the employees of GENPACT LLC that made me very uncomfortable now to work with. Unfortunately this has been escalated but

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<sup>54</sup> *Id.* at 555.

<sup>55</sup> *Rollo*, vol. 1, p. 192, Resignation Letter.

for the sake of the majority I decided not to continue to aid disputes and leave each and everyone with a peace of mind.

On the other hand, I want to thank some person behind GENPACT LLC for the assistance and for being so accommodating to me for my 11 months of stay in the company. Thank you for the learning, work experiences, challenges and trust that you have given to me even in a short period of time. I will treasure and use all of them for sure as I move in [sic] my next job/career.

With regards [sic] to my work assignments, I am willing to assist and rendered [sic] required no. of days or more in case needs arises [sic] to support the transition period of adjustment.

To GENPACT LLC and Tyson/Hillshire both the management and company, I'm wishing you all a more fruitful and successful years ahead.

Thank you and hoping for your understanding.

Yours truly,  
Herlyn S. Ferrer  
Process Associate  
Tyson (Hillshire)  
ID#740019555

It is evident from the above-quoted letter that Ferrer resigned from her employment. As stated therein, “[t]his resignation was tendered due to some integrity and privacy issue between the employees of GENPACT LLC that made me very uncomfortable now to work with. Unfortunately this has been escalated but for the sake of the majority I decided not to continue to aid disputes and leave each and everyone with a peace of mind.”

Moreover, Ferrer’s expressions of gratitude toward Genpact—“[o]n the other hand, I want to thank some person behind GENPACT LLC for the assistance and for being so accommodating to me for my 11 months of stay in the company. Thank you for the learning, work experiences, challenges and trust that you have given to me even in a short period of time. I will treasure and use all of them for sure as I move in [sic] my next job/career,”<sup>56</sup>—negate any claim of adverse or intolerable working conditions attributable to Genpact. Indeed, an employee’s acknowledgment of appreciation and gratitude in a resignation letter is inconsistent with the assertion that the resignation was the product of force or coercion.<sup>57</sup>

Therefore, since Ferrer’s voluntary resignation was clearly established by the evidence on record, constructive dismissal cannot be sustained. Necessarily, Ferrer’s claim for backwages and separation pay likewise fails.

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<sup>56</sup> *Id.*

<sup>57</sup> *Bilbao v. Saudi Arabian Airlines*, 678 Phil. 793, 802 (2011) [Per J. Reyes, J. Jr., First Division].

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With respect to Ferrer's other money claims, the consistent findings of the LA, the NLRC, and the CA must be upheld, as this Court is thus duty-bound to respect such consistent prior findings and must be cautious not to substitute its own appreciation of facts to those of the trial tribunals which have previously weighed the parties' claims and personally assessed the evidence.<sup>58</sup> Thus, the lower courts' findings, which dismissed her claims for holiday pay, overtime pay, service incentive leave pay, night shift differential pay, unused leave benefits, and variable incentive credit, are in order.

Moreover, as aptly found by the CA, and consistent with the uniform findings of the LA and the NLRC, Genpact proved payment of Ferrer's overtime pay, unused leave benefits, and service incentive leave pay, as evidenced by BDO Check No. 0001122813 dated December 8, 2017, in the amount of PHP 20,843.01, received by Ferrer on January 25, 2018, and the Final Pay Computation dated February 14, 2019.<sup>59</sup>

Similarly, as to Ferrer's remaining monetary claims—namely, holiday pay, night shift differential pay, and variable incentive credit—the lower tribunals uniformly upheld the validity of Ferrer's Quitclaim<sup>60</sup> dated January 25, 2018. Ferrer did not present evidence that she was coerced into signing the Quitclaim through fraud, deception, or misrepresentation. In the absence of such circumstances, the Quitclaim is valid and binding, and Ferrer is estopped from asserting any monetary claims against Genpact arising from her resignation.

**ACCORDINGLY**, the Petition for Review on *Certiorari* is hereby **DENIED**. The assailed Decision dated October 7, 2023 and the Resolution dated January 25, 2024 of the Court of Appeals in CA-G.R. SP No. 166118 are **AFFIRMED**.

**SO ORDERED.**

  
**SAMUEL H. GAERLAN**  
Associate Justice

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<sup>58</sup> *American Express Transnational, et al. v. Borre*, 877 Phil. 651, 663 (2020) [Per J. Reyes, J., Jr., First Division].


<sup>59</sup> *Rollo*, vol. 1, p. 44. CA Decision.

<sup>60</sup> *Id.* at 395.

WE CONCUR:



**ALFREDO BENJAMIN S. CAGUIOA**  
Acting Chief Justice



**HENRI JEAN PAUL B. INTING**  
Associate Justice



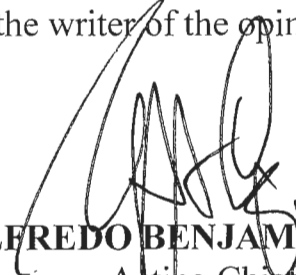
**SAPAR B. DIMAAMPAO**  
Associate Justice



**MARIA FILOMENA D. SINGH**  
Associate Justice

**CERTIFICATION**

Pursuant to Article VIII, Section 13 of the Constitution, I certify that the conclusions in the above Decision had been reached in consultation before the case was assigned to the writer of the opinion of the Court's Division.



**ALFREDO BENJAMIN S. CAGUIOA**  
Acting Chief Justice  
Per Special Order No. 3266  
Dated February 20, 2026

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